SEVENTIETH

ANNUAL REPORT OF THE BOARD OF DIRECTORS

OF

THE MICHIGAN CENTRAL RAILROAD COMPANY

TO THE STOCKHOLDERS

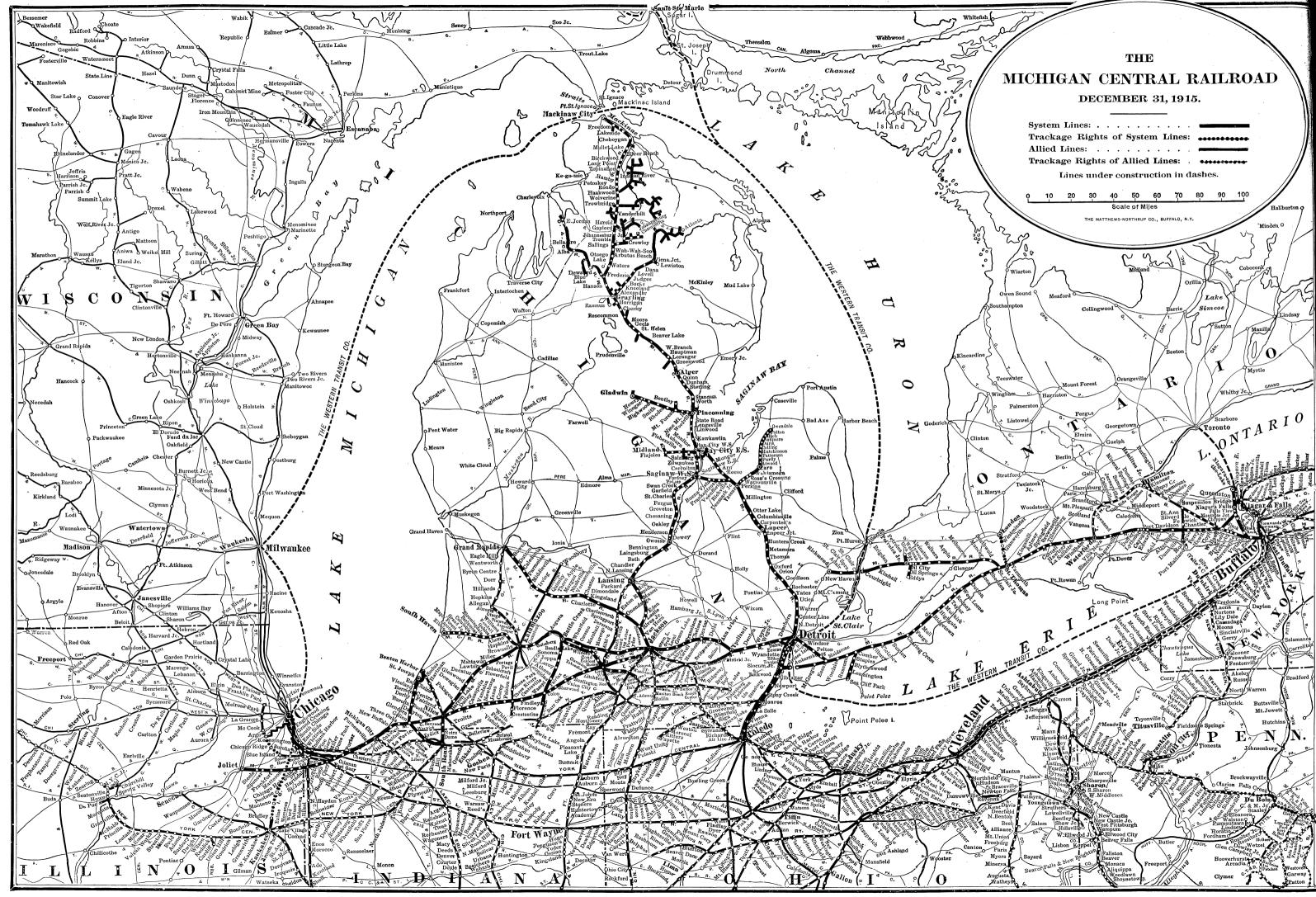
FOR THE YEAR ENDED

DECEMBER 31 1915



DETROIT

MICHIGAN



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DETROIT

MICHIGAN

ORGANIZATION OF THE MICHIGAN CENTRAL RAILROAD COMPANY

DECEMBER 31, 1915

DIRECTORS

Elected at the annual meeting of stockholders held at Detroit, Michigan, May 7, 1915

HENRY B. LEDYARD, Chairman

WILLIAM K. VANDERBILT FREDERICK W. VANDERBILT CHAUNCEY M. DEPEW WILLIAM ROCKEFELLER WILLIAM H. NEWMAN GEORGE F. BAKER WILLIAM K. VANDERBILT, JR MARVIN HUGHITT

ALFRED H. SMITH

HAROLD S. VANDERBILT ROBERT S. LOVETT

HORACE E. ANDREWS

EXECUTIVE COMMITTEE

HENRY B. LEDYARD, Chairman of the Board of Directors * ALFRED H. SMITH, President*

WILLIAM K. VANDERBILT FREDERICK W. VANDERBILT GEORGE F. BAKER WILLIAM H. NEWMAN
WILLIAM K. VANDERBILT, JR
WILLIAM ROCKEFELLER

ROBERT S. LOVETT

*Members ex-officio

OFFICERS

President	ALFRED H. SMITH	New York
Assistant to President	Howard L. Ingersoll	New York
Vice President	WILLIAM K. VANDERBILT, JR	New York
Vice President	JOHN CARSTENSEN	New York
Vice President	ALBERT H. HARRIS	New York
Vice President	CHARLES F. DALY	New York
Vice President	John J. Bernet	Chicago
Vice President & General Counsel	HENRY RUSSEL	Detroit
Secretary	DWIGHT W. PARDEE	New York
Treasurer	MILTON S. BARGER	New York
Local Treasurer	WALTER E. HACKETT	Detroit
Auditor	Frank O. Waldo	Detroit
General Attorney	Frank E. Robson	Detroit
General Solicitor (Commerce)	CLYDE Brown	New York
General Claims Attorney	Frank V. Whiting	New York
Real Estate & Tax Agent	WILLIAM HUTCHINSON	${f Detroit}$
General Manager	EDMOND D. BRONNER	Detroit
General Superintendent	Sheldon W. Brown	Detroit
Chief Engineer	George H. Webb	Detroit
Superintendent Motive Power	WALTER H. FLYNN	Detroit
Superintendent Rolling Stock	Thomas J. Burns	$\mathbf{Detroit}$
General Purchasing Agent	Sydney B. Wight	New York
Purchasing & General Tie Agent	Berton A. Aikens	Detroit
Freight Traffic Manager	George H. Ingalls	Chicago
Passenger Traffic Manager	John W. Daly	Chicago

The annual meeting of stockholders for the election of directors is held in the city of Detroit, Michigan, on the Thursday following the first Wednesday in May

Transport.

REPORT

To the Stockholders of

THE MICHIGAN CENTRAL RAILROAD COMPANY:

The Board of Directors herewith submits its report for the year ended December 31, 1915, with statements showing the results for the year and the financial condition of the company.

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The report covers the operation of mileage, as follows:

Main line	270.07
Proprietary line	8.15
Leased lines	1,428.64
Lines operated under trackage rights	96.14
Total road operated (as shown in detail on another page)	1,803:00

The increase of 2.96 miles, as compared with the previous year, is due to acquiring trackage rights over the Manistee and North Eastern Railway at Grayling, Michigan.

There was no change in capital stock during the year, the amount authorized and outstanding being \$18,738,000.00.

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The funded debt outstanding December 31, 1914, was It has been increased during the year by the issue and sale of Michigan Central first mortgage 3½%		\$44,382,396	99
bonds, payable May 1, 1952, being the remainder of			
the total authorized issue of \$18,000,000.00	\$4,000,000 00		
By certificates issued under the New York Central		4 57 4 600	0.0
Lines equipment trust agreement of 1913	741,000 00	4,741,000	00
		\$49,123,396	99
It has been decreased during the year by payment			
of pro-rata of installments on account of New York			
Central Lines equipment trust certificates			
Trust of 1907, due November 1915	\$260,425 45		
Trust of 1910, due January 1915 and 1916	736,039 44		
Trust of 1912, due January 1915 and 1916	303,421 80		
Trust of 1913, due January 1915 and 1916	432,790 69		
	\$1,732,677 38		
Michigan Central-Jackson, Lansing and Saginaw 31/2%	, ,		
gold bonds of 1951 purchased and cancelled by the Trustees			
of the Land Grant Fund of the Jackson, Lansing & Saginaw	2 2 2 2 2 2 2	1 500 655 1	00
Railroad Company	6,000 00	1,738,677	38
Total funded debt December 31, 1915 (detail on another p	age)	\$47,384,719	61

The changes in the road and equipment account during the year, and as shown in detail on another page, were as follows:

The amount charged to December 31, 1914, was	\$56,674,846	65
Expenditures during the year for additions and betterments—road	202,818	84
	\$56,877,665	4 9
Less net excess of value of equipment retired, over cost of new equipment	538,016	69
purchased, and additions and betterments to equipment	330,010	
Total amount charged to December 31, 1915	\$56,339,648	87

The changes in the account showing amount of improvements on leased railway property during the year, and as shown in detail on another page, were as follows:

The amount charged to December 31, 1914, was	\$18,027,797 24
Expenditures during the year, for additions and betterments—road	401,657 38
	\$18,429,454 62
Less reimbursements for expenditures in prior years, etc.	550,883 05
Total amount charged to December 31, 1915	\$17,878,571 57

There were sold during the year \$1,500,000.00 first mortgage 4% bonds of the Toledo Canada Southern and Detroit Railway Company, part of the proceeds of which have been used to reimburse The Michigan Central Railroad Company for expenditures heretofore made for improvements to the property of the Toledo Canada Southern and Detroit Railway Company, and the balance will be used for future improvements to the property of that company.

On March 4, 1915 the balance of \$500,000.00 due on note in favor of the New York Chicago and St. Louis Railroad Company was paid, releasing the 10,000 shares of Canada Southern stock, deposited as collateral thereto.

For the purpose of reimbursing the treasury for expenditures for extensions, improvements and betterments to its property, this company, in February 1915, sold the remaining \$4,000,000.00 of the authorized amount of \$18,000,000.00 of its first mortgage $3\frac{1}{2}\%$ bonds due May 1, 1952. On March 2, 1915, it issued its one year promissory notes for \$3,000,000.00, bearing interest at rate of $4\frac{1}{2}\%$ per annum. The company's $4\frac{1}{2}\%$ notes aggregating \$6,000,000.00, which matured on March 2, 1915, were retired.

On March 15, 1915, this company issued additional one year notes for \$1,000,000.00, bearing interest at rate of $4\frac{1}{2}\%$ per annum.

During the year there were issued and sold under the New York Central Lines equipment trust agreement dated January 1, 1913, certificates aggregating \$741,000.00, all of which were allotted to this company to be used in the acquisition of additional equipment costing approximately \$835,560.00. Of \$24,000,000.00 of certificates authorized, under this agreement, \$23,179,000.00 have been issued and sold. The balance amounting to \$821,000.00, matured before sale, and were cancelled. This company's allotment of the total certificates issued was \$3,435,814.50, of which \$2,938,744.10 are outstanding.

On October 13, 1915, the Board of Directors authorized the execution of an agreement dated October 1, 1915, for the establishment of the Michigan Central Railroad Equipment Trust of 1915. This agreement provides for an issue of \$4,500,000.00, of equipment trust certificates, bearing interest at rate of 5% per annum, which amount is not to be in excess of 90% of the cost of the equipment to be furnished under the terms of said agreement. The certificates, none of which had been sold at the close of the year 1915, are to be paid in fifteen annual installments, the first installment being due October 1, 1916.

On May 10, 1915, this company purchased, at par, 22 shares of the capital stock of The Toronto Hamilton and Buffalo Railway Company, being its pro-rata of 125 additional shares issued upon the merger of The Toronto Hamilton and Buffalo Railway Company with The Erie and Ontario Railway Company.

On November 12, 1915, this company purchased, at par, 193 shares of the capital stock of The Detroit Delray and Dearborn Railroad Company, increasing this company's holdings to 2,603 shares, representing all shares outstanding. The proceeds from this sale were used by the issuing company in reducing its indebtedness to this company for construction expenditures.

On July 1, 1915, the rights of this company, and The Canada Southern Railway Company, to use the London and Port Stanley Railway between St. Thomas and London, Ontario, were terminated by the London Railway Commission, which had acquired the use and possession of the London and Port Stanley Railway and had undertaken to electrify and operate the said road for the owner, the City of London. Negotiations were at once entered into with the London Railway Commission and an agreement was made, dated December 23, 1915, under the terms of which the London Railway Commission will haul the freight traffic of this company between St. Thomas and London, Ontario, and will perform all switching movements on this company's terminals (formerly London and Southeastern Railway) at London for a period of twenty-one years, or for thirty years if permitted by Canadian statutes.

On December 29, 1915, this company exercised the option which The Canada Southern Railway Company had under lease, dated July 23, 1896, from the London and Southeastern Railway Company, to buy for \$75,000.00, the lands, buildings and rights of that company at London, Ontario, paid the consideration and obtained their conveyance to The Canada Southern Railway Company. The London and Southeastern Railway Company's property, which constitutes the terminals of the Canada Southern Railway at London, is now in the possession and use of this company as lessee of the Canada Southern Railway.

SUMMARY OF FINANCIAL OPERATIONS AFFECTING INCOME

OPERATING INCOME	1915 803:00 miles operated	1914 1,800:04 miles operated	Increase 2.96 miles	Decrease
Revenues	\$36,540,665 12 25,727,487 11	\$33,464,968 45 25,181,483 72	\$3,075,696 67 546,003 39	
Expenses NET REVENUE FROM RAILWAY OPERATIONS	\$10,813,178 01	\$8,283,484 73	\$2,529,693 28	
Percentage of expenses to revenues	(70.41%)	(75.25%)		(4.84%)
RAILWAY TAX ACCRUALS UNCOLLECTIBLE RAILWAY REVENUES	\$1,522,935 96 4,640 76	\$1,598,350 12 3,339 04	\$1,301 72	\$75,414 16
TOTAL	\$1,527,576 72	\$1,601,689 16		\$74,112 44
RAILWAY OPERATING INCOME	\$9,285,601 29	\$6,681,795 57	\$2,603,805 72	
Non-operating income	1000 110 00	+005 005 10	#C 016 77	
Joint facility rent income	\$233,443 89 3,705 25	\$227,227 12 1,915 87	\$6,216 77 1,789 38	
Miscellaneous rent income Miscellaneous non-operating physical property		663 13	870 59	
Separately operated properties—profit	610 33	225 28	385 05	
Dividend income	469,425 50	488,159 50		\$18,734 00
Income from funded securities	47,600 00	46,880 00	720 00	•
Income from unfunded securities and accounts	170,797 3 9	160,143 56	10,653 83	
Miscellaneous income	1,367 07	1,148 21	218 86	
TOTAL NON-OPERATING INCOME	\$928,483 15	\$926,362 67	\$2,120 48	
GROSS INCOME	\$10,214,084 44	\$7,608,158 24	\$2,605,926 20	
DEDUCTIONS FROM GROSS INCOME	#1 566 500 DS	\$1,36 4 ,8 1 8 81	\$201,652 14	
Hire of equipment—debit balance	\$1,566,500 95 535.479 00	569,131 09	φ201,002 11	\$33,652 09
Joint facility rents	3,444,650 66	3,402,187 00	42,463 66	, ,
Rent for leased roads	10,491 72	14,985 36	,	4,493 64
Miscellaneous rents Miscellaneous tax accruals	2,249 62	2,675 68		426 06
Separately operated properties—loss	16,283 69	9,318 90	6,964 79	
Interest on funded debt	1,389,594 52	1,286,005 92	103,588 60	
Interest on unfunded debt	316,799 94	543,024 33		226,224 39
Miscellaneous income charges	-5,076 97	1,561 71	3,515 26	
TOTAL DEDUCTIONS FROM GROSS INCOME	\$7,287,127 07	\$7,193,738 80	\$93,388 27	
NET INCOME	\$2,926,957 37	\$414,419 44	\$2,512,537 93	
DISPOSITION OF NET INCOME Dividend appropriation of income (4%) Appropriated for additions and betterments	\$749,520 00	\$749,5 20 00		
Michigan Central Railroad Leased lines	4,110 57 109,065 64		\$4,110 57 109,065 64	
TOTAL APPROPRIATIONS	\$862,696 21	\$749,520 00	\$113,176 21	
THE RESERVE THE PROPERTY OF TH				
INCOME BALANCE TRANSFERRED TO CREDIT				
INCOME BALANCE TRANSFERRED TO CREDIT OF PROFIT AND LOSS	\$2,064,261 16	\$335,100 56 †	\$2,399,361 72	
		\$335,100 56†	\$2,399,361 72	\$12,361,195 21
AMOUNT TO CREDIT OF PROFIT AND LOSS DECEMAND:		\$335,100 56 †		\$12,361,195 21
AMOUNT TO CREDIT OF PROFIT AND LOSS DECEMAND: Surplus for the year 1915	MBER 31, 1914		\$2,399,361 72 \$2,064,261 16 126,157 48	
AMOUNT TO CREDIT OF PROFIT AND LOSS DECEMAND:	MBER 31, 1914		\$2,064,261 16	2,190,418 64
AMOUNT TO CREDIT OF PROFIT AND LOSS DECEMAND: Surplus for the year 1915 Reimbursement for improvements on TCS&D DEDUCT:	MBER 31, 1914		\$2,064,261 16 126,157 48	2,190,418 64
AMOUNT TO CREDIT OF PROFIT AND LOSS DECEMAND: Surplus for the year 1915 Reimbursement for improvements on TCS&D DEDUCT: Dividend appropriation of surplus (1%)	MBER 31, 1914 Ry prior to July	1, 1907	\$2,064,261 16 126,157 48 *187,380 00	2,190,418 64
AMOUNT TO CREDIT OF PROFIT AND LOSS DECEMAND: Surplus for the year 1915 Reimbursement for improvements on TCS&D DEDUCT: Dividend appropriation of surplus (1%) Adjustment of tolls. Western Union Telegrap	MBER 31, 1914 Ry prior to July th Co., years 1908	1, 1907 to 1913 inclusive	\$2,064,261 16 126,157 48 	2,190,418 64
AMOUNT TO CREDIT OF PROFIT AND LOSS DECEMAND: Surplus for the year 1915 Reimbursement for improvements on TCS&D DEDUCT: Dividend appropriation of surplus (1%) Adjustment of tolls, Western Union Telegrap Depreciation unaccrued prior to July 1, 1907	MBER 31, 1914 Ry prior to July th Co., years 1908	1, 1907 to 1913 inclusive	\$2,064,261 16 126,157 48 	2,190,418 64
AMOUNT TO CREDIT OF PROFIT AND LOSS DECEMAND: Surplus for the year 1915 Reimbursement for improvements on TCS&D DEDUCT: Dividend appropriation of surplus (1%) Adjustment of tolls, Western Union Telegrap Depreciation unaccrued prior to July 1, 1907 Thereformed to account depreciation account.	MBER 31, 1914 Ry prior to July th Co., years 1908 on equipment reti	1, 1907 to 1913 inclusive red during 1915	\$2,064,261 16 126,157 48 \$187,380 00 64,847 05 188,816 64 227,968 03	2,190,418 64
AMOUNT TO CREDIT OF PROFIT AND LOSS DECEMAND: Surplus for the year 1915 Reimbursement for improvements on TCS&D DEDUCT: Dividend appropriation of surplus (1%) Adjustment of tolls, Western Union Telegrap Depreciation unaccrued prior to July 1, 1907 Transferred to accrued depreciation account	MBER 31, 1914 Ry prior to July th Co., years 1908 on equipment reti	1, 1907 to 1913 inclusive red during 1915 umed by MCRR Co	\$2,064,261 16 126,157 48 \$187,380 00 64,847 05 188,816 64 227,968 03 44,323 15	2,190,418 64
AMOUNT TO CREDIT OF PROFIT AND LOSS DECEMAND: Surplus for the year 1915 Reimbursement for improvements on TCS&D DEDUCT: Dividend appropriation of surplus (1%) Adjustment of tolls, Western Union Telegrap Depreciation unaccrued prior to July 1, 1907 Transferred to accrued depreciation account Construction expenditures, Canada Southern Commission, expenses and 1915 proportion of	MBER 31, 1914 Ry prior to July th Co., years 1908 on equipment reti Ry., year 1914 ass discount, MCRR quipment trust of	to 1913 inclusive red during 1915 umed by MCRR Co 3½% bonds of 1952	\$2,064,261 16 126,157 48 \$187,380 00 64,847 05 188,816 64 227,968 03	2,190,418 64
AMOUNT TO CREDIT OF PROFIT AND LOSS DECEMAND: Surplus for the year 1915 Reimbursement for improvements on TCS&D DEDUCT: Dividend appropriation of surplus (1%) Adjustment of tolls, Western Union Telegrap Depreciation unaccrued prior to July 1, 1907 Transferred to accrued depreciation account Construction expenditures, Canada Southern Commission, expenses and 1915 proportion of	MBER 31, 1914 Ry prior to July th Co., years 1908 on equipment reti Ry., year 1914 ass discount, MCRR quipment trust of	to 1913 inclusive red during 1915 umed by MCRR Co 3½% bonds of 1952	\$2,064,261 16 126,157 48 126,157 48 \$187,380 00 64,847 05 188,816 64 227,968 03 44,323 15 93,010 20 27,009 80	2,190,418 64
AMOUNT TO CREDIT OF PROFIT AND LOSS DECEMAND: Surplus for the year 1915 Reimbursement for improvements on TCS&D DEDUCT: Dividend appropriation of surplus (1%) Adjustment of tolls, Western Union Telegrap Depreciation unaccrued prior to July 1, 1907 Transferred to accrued depreciation account Construction expenditures, Canada Southern Commission, expenses and 1915 proportion of Discount, commission and expenses, MCRR e Discount, commission and expenses, MCRR e	MBER 31, 1914 Ry prior to July th Co., years 1908 on equipment reti Ry., year 1914 ass discount, MCRR quipment trust of	to 1913 inclusive red during 1915 umed by MCRR Co 3½% bonds of 1952	\$2,064,261 16 126,157 48 \$187,380 00 64,847 05 188,816 64 227,968 03 44,323 15 93,010 20	2,190,418 64
AMOUNT TO CREDIT OF PROFIT AND LOSS DECEMAND: Surplus for the year 1915 Reimbursement for improvements on TCS&D DEDUCT: Dividend appropriation of surplus (1%) Adjustment of tolls, Western Union Telegrap Depreciation unaccrued prior to July 1, 1907 Transferred to accrued depreciation account Construction expenditures, Canada Southern Commission, expenses and 1915 proportion of	Ry prior to July th Co., years 1908 on equipment reti Ry., year 1914 ass discount, MCRR quipment trust of rk Central Lines e	to 1913 inclusive red during 1915 umed by MCRR Co 3½% bonds of 1952 1915 quipment trust of 1913	\$2,064,261 16 126,157 48 \$187,380 00 64,847 05 188,816 64 227,968 03 44,323 15 93,010 20 27,009 80 30,453 39	\$12,361,195 21 2,190,418 64 \$14,551,613 85

The total gross revenue from railway operations for the year was \$36,540,665.12, an increase of \$3,075,696.67, due principally to generally improved business conditions throughout the country during the year, and to certain increased transportation rates approved by the Interstate Commerce Commission.

The freight revenue was \$23,050,121.71, an increase of \$2,332,849.47, due to the greater volume of traffic handled, and to increased freight rates on certain commodities.

The passenger revenue was \$9,386,421.09, an increase of \$505,808.06, due to increase in rates for interstate passenger traffic.

Revenue from transportation of mail was \$505,698.97, an increase of \$36,439.38, due to increased compensation, effective July 1, 1915, as a result of the reweighing of mail matter during the early part of the year.

Express revenue was \$1,397,587.61, a decrease of \$45,556.01, due to parcel post competition, reduction of express rates, and accounting adjustments.

Revenues from all other sources, including incidental and joint facility operating revenues were \$2,200,835.74, an increase of \$246,155.77. Principal among the items showing increases were, switching \$117,088.56, stock yards \$49,375.57, grain elevators \$32,712.05, and rents of buildings and other property \$26,363.29.

The total railway operating expenses were \$25,727,487.11, an increase of \$546,003.39, as per detail on following pages. By groups the fluctuations were as follows:

Increases:

Maintenance of way and structures Maintenance of equipment		\$904,864 80 415,790 15
General		55,010 34
		\$1,375,665 29
Decreases:		. , ,
${f Traffic}$	\$40,74 3 68	
Transportation	774,571 42	
Miscellaneous operations	14,346 80	829,661 90
Net increase		\$546,003 39

The increase in maintenance of way and structures is accounted for principally in the items covering renewals of rails and ties.

In maintenance of equipment the increase is largely attributable to the greater number of freight cars receiving a general overhauling and heavy repairs as compared with the previous year.

The increase in general expenses is mainly due to law and valuation expenses, and payments for pensions.

The decrease in traffic expenses is due to a general reduction in nearly all items of expense in this group, principally attributable to a practical stopping of immigration traffic because of the European war and reduced advertising expenses.

The decrease in transportation expenses is principally due to the use of larger locomotives on the main line and Mackinaw division, and to a greater use of superheaters, thus producing increased efficiency and decrease in fuel consumption, and is also due to a closer supervision over yard operation expenses and to a large decrease in payments for loss and damage.

The decrease in miscellaneous operations is largely due to a falling off in amount of business in dining and buffet service, partly offset by an increased expense for grain elevators, owing to the opening of the new elevator at Kensington, Illinois, in June 1914, the increase representing expenses in the early part of this year for which there was no corresponding outlay in the same period of the preceding year.

The railway tax accruals for the year were \$1,522,935.96, a decrease of \$75,414.16 as compared with the previous year, due principally to a reduction in rate of ad valorem tax in the state of Michigan, partly offset by war tax in the Dominion of Canada.

In the operation of the pension department, fifty-two employees were retired and placed upon the pension rolls. Of these retirements, thirty-eight were authorized because of the attainment of seventy years of age, and fourteen because of total and permanent physical disability. Twenty-seven pensioners died during 1915, and at the close of the year two hundred and fifty-five retired employees were carried upon the pension rolls. The average monthly pension allowance to these employees was \$21.39, and the total amount paid in pension allowances during the year was \$67,715.44.

The following appointments were effective during the year:

February 1, Louis J. Brinkman, Freight Claim Agent March 1, George E. Parks, Mechanical Engineer March 1, Frank W. Stevens, General Valuation Counsel May 1, Thomas J. Burns, Superintendent of Rolling Stock May 12, Henry Russel, Vice-President

Acknowledgment is hereby made to officers and employees for faithful and efficient service.

For the Board of Directors,

ALFRED H. SMITH,

President.

DETAIL OF RAILWAY OPERATING REVENUES

TRANSPORTATION

•	1915	1914		Increase	Decrease
Freight	\$23,050,121 71	\$20,71 7,27 2	24	\$2,332,849 47	
Passenger	9,386,421 09	8,880,613	03	505,808 06	
Excess baggage	97 ,575 9 5	103,757	42		\$6,181 47
Mail	505,698 97	469,259	59	36,439 38	
Express	1,397,587 61	1,443,143	62		45,556 01
Other passenger train	88,785 89	71,058	46	17,727 43 -	•
Milk	54,947 06	50,922	14	4,024 92	
Switching	809,763 19	692,674	63	117,088 56	
Special service train	11,433 08	13,759	68		2,326 60
Other freight-train	1,335 85			1,335 85	
Totals	\$35,403,670 40	\$32,442,460	81	\$2,961,209 59	
INC	IDENTAL AND JO	OINT FACILIT	Ϋ́		
Dining and buffet	\$416,050 92	\$418,009	93		\$1,959 01
Hotel and restaurant	73,020 15	79,443	89		6,423 74
Station and train privileges	30,005 88	28,590	12	\$1,415 76	•
Parcel room	9,770 25	9,497	40	272 85	
Storage—freight	30,901 51	31,019			117 97
Storage—baggage	8,621 90	7,689	32	932 58	
Demurrage	164,283 32	149,846	35	14,436 97	
Telegraph and telephone	1,321 99	1,311	25	10 74	
Grain elevator	62,698 32	29,986	27	32,712 05	
Stockyard	173,660 18	124,284	61	49,375 57	
Rents of buildings and other property	116,641 94	90,278		26,363 29	
Miscellaneous	37,279 29	37,520	00		240 71
Joint facility—Cr.	13,011 83	15,302	25		2,29042
Joint facility—Dr.	272 76	271	88		88
Totals	\$1,136,994 72	\$1,022,507	64	\$114,487 08	•
Total railway operating revenues	\$36,540,665 12	\$33,464,968	45	\$3,075,696 67	
			_		

DETAIL OF RAILWAY OPERATING EXPENSES

MAINTENANCE OF WAY AND STRUCTURES

	1915		1914		Increase	Decrease
Superintendence	\$223,218	00	\$246,554	89		\$23,336 89
Roadway maintenance	394,393	45	366,749	00	\$27,644 45	
Underground power tubes	757	40			757 40	
Tunnels and subways	17,665	74	9,073	25	8,592 49	
Bridges, trestles and culverts	96,647	99	173,026	08		76,378 09
Ties	1,186,962	27	689,845	13	497,117 14	
Rails	263,002	10	148,400	00	114,602 10	
Other track material	298,416	85	221,900	72	76,516 13	
Ballast	20,406	60	15,824	65	4,581 95	
Track laying and surfacing	1,225,481	75	1,009,585	24	215,896 51	
Right-of-way fences	40,338	10	7,985	93	32,352 17	
Snow and sand fences and snowsheds	432	04	221	45	210 59	
Crossings and signs	59,516	20	86,915	01		27,398 81
Station and office buildings	145,223	13	133,074	74	12,148 39	
Roadway buildings	13,047	58	10,732	39	2,315 19	
Water stations	39,564	34	36,629	80	2,934 54	
Fuel stations	13,174	42	15,839	32		2,664 90
Shops and engine houses	65,642	33	55,160	77	10,481 56	
Grain elevators	5,633	08	7,400	97		1,767 89
Wharves and docks	6,418	44	6,684	07		265 63
Carried forward	\$4,115,941	81	\$3,241,603	41		

DETAIL OF RAILWAY OPERATING EXPENSES (continued)

MAINTENANCE OF WAY AND STRUCTURES (concluded)

	1915		1914		Increas	е	Decrease
Brought forward	\$4,115,941	81	\$3,241,603	41			
Telegraph and telephone lines	37,932		46,254				\$8,322 14
Signals and interlockers	113,276		118,408				5,131 82
Power plant buildings	1,641		620		\$1,021	04	
Power substation buildings	22		24	69			1 81
Power transmission systems	168	55	3	66	164	89	
Power distribution systems	5,503	75	4,760	49	743	26	
Power line poles and fixtures	689	59			689	59	
Underground conduits	129	36	58	48	. 70	88	
Miscellaneous structures	4,439	28	4,572	36			133 08
Paving	2,643	45			2,643		
Roadway machines	8,329	08	1,980	08	6,349	00	
Small tools and supplies	35,438	84	35,298	12	140	72	
Removing snow, ice and sand	80,374	50	86,590				6,216 30
Assessments for public improvements	3,549		957		2,592	2 6	
Injuries to persons	9,809	11	13,914				4,105 16
Insurance	20,949		21,305	46			356 27
Stationery and printing	6,393	86	7,666				1,272 99
Other expenses	265	58	439	16			173 58
Maintaining joint tracks, yards (and other facilities—Dr. (238,590	26	165,797	65	72,792	61	
Maintaining joint tracks, yards (and other facilities—Cr. (152,847	88	121,879	73			30,968 15
Totals	\$4,533,241	25	\$3,628,376	45	\$904,864	80	
Superintendence	\$168,698	52	\$180,596	77			\$11 ,8 98 25
Shop machinery	63,862		66,039				2,176 31
Power plant machinery	4,199		2,904	63	\$1,294	78	
Power substation apparatus	2,564		2,186	90	377	71	•
Power substation apparatus—depreciation	8,400		8,400	00			
Steam locomotives—repairs	1,702,634		1,582,000	09	120,634	09	
Steam locomotives—depreciation	242,362	17	243,120	93			758 7 6
Steam locomotives—retirements	49,248	23	126,867	94			77,619 7 1
Other locomotives—repairs	7,459	66	8,264	79			805 13
Other locomotives—depreciation	14,208	00	10,215		3,993		
Freight-train cars—repairs	2,187,939	19	1,831,666	57	356,272	6 2	
Freight-train cars—depreciation	411,889	45	416,287	30			4,397 85
Freight-train cars—retirements	365,372		305,312		60,059	89	
Passenger-train cars—repairs	317,215		330,009				12,794 24
Passenger-train cars—depreciation	88,147		78,151		9,995	42	
Passenger-train cars—retirements	7,478		21,605				14,126 41
Work equipment—repairs	29,171		38,90		1 440	0.5	9,731 32
Work equipment—depreciation	20,722		19,281		1,440	85	11 100 00
Work equipment—retirements	24,857		35,98		0.005	00	11,126 86
Injuries to persons	22,279		13,65		8,625		
Insurance	6,634		5,000		1,632	10	9 046 61
Stationery and printing	9,469		12,510				3,046 61 1,019 59
Other expenses Maintaining joint equipment at terminals—Dr.	9,368	27 94	1,703 8,403		965	66	1,010 00
Totals	\$5,764,869		\$5,349,079		\$415,790		

DETAIL OF RAILWAY OPERATING EXPENSES (continued)

TRAFFIC EXPENSES

	1915	1914	Increase	Decrease
Superintendence	\$209,260 90	\$201,100 10	\$8,160 80	
Outside agencies	205,862 55	215,071 91	7-,	\$9,209 36
Advertising	38,793 20	49,193 10		10,399 90
Traffic associations	17,132 13	16,424 11	708 02	10,000 00
Fast freight lines	141,465 04	160,058 16		18,593 12
Industrial and immigration bureaus		3,519 95		3,519 95
Insurance	247 15	258 83		11 68
Stationery and printing	109,782 85	116,932 33		7,149 48
Other expenses	630 25*	98 76		729 01
Totals	\$721,913 57	\$ 762,657 25		\$40,743 68
, Т.	RANSPORTATION	EXPENSES		
Superintendence	\$314,967 18	\$321,203 82		\$6,236 64
Dispatching trains	136,197 41	122,212 93	\$13,984 48	40,200 01
Station employees	2,095,267 67	2,130,704 04	, ,,	35,436 37
Weighing, inspection and demurrage bureaus	35,892 32	38,052 96		2,160 64
Station supplies and expenses.	170,676 59	199,890 22		29,213 63
Yardmasters and yard clerks	310,495 37	305,134 48	5,360 89	
Yard conductors and brakemen	1,045,824 02	1,013,258 64	32,565 38	
Yard switch and signal tenders	88,525 39	83,259 23	5,266 16	
Yard enginemen	702,609 09	704,444 48	,	1,835 39
Yard motormen	4,374 46	4,031 55	342 91	-,
Fuel for yard locomotives	644,247 47	674,337 04		30,089 57
Yard switching power produced	4,774 15	1,686 10	3,088 05	,
Yard switching power purchased		2,593 89	,	2,593 89
Water for yard locomotives	32,687 94	32,609 97	77 97	,
Lubricants for yard locomotives	12,176 62	10,003 74	2,172 88	
Other supplies for yard locomotives	8,938 36	8,541 64	396 72	
Enginehouse expenses—yard	114,451 22	104,355 34	10,095 88	
Yard supplies and expenses	30,134 05	27,323 11	2,810 94	
Operating joint yards and terminals—Dr.	434,221 45	510,356 99		76,135 54
Operating joint yards and terminals—Cr.	84,151 51	50,792 61		33,358 90
Train enginemen	1,284,980 11	1,366,569 56		81,589 45
Train motormen	24,788 54	22,842 11	1,946 43	
Fuel for train locomotives	2,188,104 01	2,438,018 60		249,914 59
Train power produced	26,913 02	9,594 48	17,318 54	
Train power purchased		14,698 85	•	14,698 85
Water for train locomotives	110,151 42	118,923 59		8,772 17
Lubricants for train locomotives	44,192 16	43,874 13	318 03	
Other supplies for train locomotives	28,126 71	32,436 76		4,310 05
Enginehouse expenses—train	412,010 32	456,391 97		44,381 65
Trainmen	1,460,872 55	1,558,245 19		97,372 64
Train supplies and expenses	420,833 68	353,002 08	67,831 60	•
Signal and interlocker operation	158,275 42	148,739 49	9,535 93	
Crossing protection	122,611 92	118,721 20	3,890 72	
Drawbridge operation	14,017 52	17,482 15		3,464 63
Telegraph and telephone operation	106,682 99	117,954 90		11,271 91
Stationery and printing	121,543 84	145,161 15		23,617 31
Other expenses	40,415 76	29,820 05	10,595 71	
Carried forward	\$12,666,829 22	\$13,235,683 82		

^{*} Oredit

DETAIL OF RAILWAY OPERATING EXPENSES (concluded)

TRANSPORTATION EXPENSES (concluded)

	1915	1914		Increase	Decrease
Brought forward	\$12,666,829 22	\$13,235,683	82		
Operating joint tracks and facilities-Dr.	96,011 12	108,681	01	•	\$12,669 89
Operating joint tracks and facilities—Cr.	84,641 94	100,506	83	\$15,864 89	
Insurance	6,314 49	4,351		1,963 27	
Clearing wrecks	36,408 02	44,609	98 -		8,201 96
Damage to property	25,262 6 3	32,743		•	7,481 18
Damage to live stock on right-of-way	5,463 95	6,042	61		578 66
Loss and damage—freight	472,489 16	647,934	35		175,445 19
Loss and damage—baggage	2,969 96	6,578	85		3,608 89
Injuries to persons	168,765 76	184,324	97		15,559 21
Totals	\$13,395,872 37	\$14,170,443	79		\$774,571 42
MIS	CELLANEOUS	OPERATIONS			•
Dining and buffet service	\$332,357 61	\$366,558	62		\$34,201 01
Hotels and restaurants	69,828 32	73,131	63		3,303 31
Grain elevators	50,819 60	32,084	45	\$18,735 15	
Stockyards	116,127 20	111,704	83	4,422 37	,
Totals	\$569,132 73	\$583,479	53	- mark 1861 - 8000 - 1110	\$14,346 80
	GENERAL EX	PENSES			
Salaries and expenses of general officers	\$106,942 95	\$109,880	84		\$ 2,9 37 8 9
Salaries and expenses of clerks and attendants	306,025 48	298,196	94	\$7,828 54	
General office supplies and expenses	36,989 82	46,673	35		9,683 53
Law expenses	127,007 47	96,930	27	$30,077_{-}20$	
Insurance	892 29	859		32 79	
Pensions	68,937 0 1	60,666		8,270 79	
Stationery and printing	36,420 68	38,027			1,606 91
Valuation expenses	38,321 83	17,338	17	20,983 66	
Other expenses	20,665 65	18,019	23	2,646 42	
General joint facilities—Dr.	254 41	855	14		600 73
Totals	\$742,457 59	\$687,447	25	\$55,010 34	
TOTAL RAILWAY OPERATING EXPENSES	\$25,727,487 11	\$25,181,483	72	\$546,003 39	

PERCENTAGE OF RAILWAY OPERATING EXPENSES TO RAILWAY OPERATING REVENUES BY GROUPS

	1915	1914
Maintenance of way and structures	12.41	10.84
Maintenance of equipment	15.78	15.98
Traffic expenses	1.97	2.28
Transportation expenses	36.66	42.35
Miscellaneous operations	1.56	1.74
General expenses	2.03	2.06
Totals	70.41	75.25

DEDUCTIONS FROM GROSS INCOME

For lease of other roads

Rental and other payments required to be made as a condition to the continued use or possession of other roads:

· · ·			
Battle Creek & Sturgis Railway			
Interest at 3% on \$421,000.00 First mortgage bonds		\$12,630	0.00
Bay City & Battle Creek Railway			
Interest at 3% on \$250,000.00 First mortgage bonds New York Central Railroad		7,500) ()()
Benton Harbor extension, etc.			
Cash		5,000	00
Canada Southern Railway		-,	
Interest at 5% on \$22,500,000.00 Consol mortgage bonds	\$1,125,000 00		
Interest at 4% on \$130,000.00 Learnington	*		
& St Clair mortgage bonds	5,200 00		
Dividend at 3% on \$15,000,000.00 Capital stock	450,000 00	1,580,200	00
Detroit & Bay City Railroad			
Interest at 5% on \$4,000,000.00 First mortgage bonds		200,000	00
Detroit Manufacturers' Railroad			
Cash		15,150	-00
Detroit River Tunnel and Terminal	1010.000.00		
Interest at 4½% on \$18,000,000.00 First mortgage bonds Dividend at 8% on \$3,000,000.00 Capital stock	\$810,000 00	1 050 000	0.0
Grand River Valley Railroad	240,000 00	1,050,000	00
Interest at 4% on \$1,500,000.00 First mortgage bonds	#60 000 00		
Dividend at 5% on \$491,200.00 Capital stock	\$60,000 00 24,560 00		
Organization expenses	150 00	84,710	00
Jackson Lansing & Saginaw Railroad		04,710	00
Interest at 3½% on \$1,708,000.00 First mortgage bonds	\$59,857 88		
Dividend at 3½% on \$2,000,000.00 Capital stock	70,000 00		
Organization expenses	750 00	130,607	88
Joliet & Northern Indiana Railroad		,	
Interest at 4% on \$1,500,000.00 First mortgage bonds	\$60,000 00		
Dividend at 5% on \$300,000.00 Capital stock	15,000 00	75,000	00
Kalamazoo & South Haven Railroad			
Interest at 5% on \$700,000.00 First mortgage bonds		35,000	00
Lansing Manufacturers' Railroad			
Cash		3,775	00
London & Southeastern Railway			
Cash		3,000	00
Michigan Air Line Railroad			
Interest at 4% on \$2,600,000.00 First mortgage bonds		104,000	00
St Joseph South Bend & Southern Railroad Cash		22.000	
		20,000	00
Toledo Canada Southern & Detroit Railway Interest at 4% on \$3,100,000.00 First mortgage bonds		110.05-	5 0
		118,077	
Total for lease of other roads—(carried forward)		\$3,444,65 0	66

DEDUCTIONS FROM GROSS INCOME (concluded)

		Brought forwar	·d	\$3,444,650 66
$F_{\alpha \beta}$	· interest on fun	, -	u	,
Michigan Central Railroad	inieresi on jun	acor		
Interest at 3½% on First mortgage b	onds		\$609,777 77	
Interest at 4 % on Gold debentures			305,360 00	•
Interest at 5 % on Equipment trust	certificates 1907	•	101,999 97	
Interest at 4½% on Equipment trust	certificates 1910		165 ,6 08 8 8	
Interest at 4½% on Equipment trust	certificates 1912		81,923 88	
Interest at $4\frac{1}{2}\%$ on Equipment trust	certificates 1913		124,924 02	1,389,594 52
	Other deducti	ons	•	
Hire of equipment	\$1,438,229 52			
Hire of freight cars—debit balance	30,294 41			
Rent for locomotives	220,687 47			
Rent for passenger-train cars Rent for work equipment	1,132 89	\$1,690,344 29	-	
	1,102 00	Ψ1,000,011 =0		
Less: Rent from locomotives	\$14,788 73			•
Rent from passenger-train cars	86,532 36			•
Rent from work equipment	22,522 25	123,843 34	\$1,566,500 95	
			535,479 00	
Joint facility rents Miscellaneous rents			10,491 72	
Miscellaneous tax accruals			2,249 62	
Separately operated properties—loss			,	
Mackinae Transportation Company			16,283 69	
Interest on unfunded debt			316,799 94	
Miscellaneous income charges		•	5,076 97	2,452,881 89
	Total		,	\$7,287,127 07
RAIL	WAY TAX A	ICCRUALS		
On the value of real and personal	On gross or net earnings, revenues or	On annual		•
property	dividends	net income	War tax	Total
Michigan \$1,130,764 39				\$1,130,764 39
Indiana 111,819 90	•			111,819 90
Illinois 74,022 37				74,022 37
Ohio 17,146 56	\$1,327 84		+40,040,40	18,474 40
Canada 107,274 04			\$63,362 60	170,636 64
New York 7,394 24		40.700.00	04.00	7,394 24
U. S. Government		\$9,739 03	84 99	9,824 02
Totals \$1,448,421 50	\$1,327 84	\$9,739 03	\$63,447 59	\$1,522,935 96
	DIVIDEN.	DS		
Payable July 29, 1915, 2% on \$18,73	8,000 00 Capital	stock		\$374,760 00
Payable December 28, 1915, 1% on 18,78				187,380 00
Payable January 29, 1916, 2% on 18,73	8,000 00 Capital	stock		374,760 00
Totals 5%				\$936,900 00

$DETAIL\ OF\ EXPENDITURES\ FOR\ ROAD\ AND\ EQUIPMENT$

MICHIGAN CENTRAL RAILROAD-MAIN LINE

Stations and other structures	Road		
Automobile platform and building, Chicago Improvements, round house, Chicago Miscellaneous other structures Land Small parcels at Jackson and Chicago Bridges Monroe Street viaduct, Chicago Miscellaneous Roadway Ballast applied Ballast applied Grade separation, Detroit Increased weight of rail Paving assessments, sundry places Changing highway, Furnessville Extension of yard, Jackson Junction Extension of tracks, Kensington Passing tracks, sundry places Passing tracks, sundry pl	Stations and other structures		
Automobile platform and building, Chicago Improvements, round house, Chicago Miscellaneous other structures Land Small parcels at Jackson and Chicago Bridges Monroe Street viaduct, Chicago Miscellaneous Roadway Ballast applied Ballast applied Grade separation, Detroit Increased weight of rail Paving assessments, sundry places Changing highway, Furnessville Extension of yard, Jackson Junction Extension of tracks, Kensington Passing tracks, sundry places Passing tracks, sundry pl	Office building, Michigan City	\$1.37 0.33	
Miscellaneous other structures		•	
Miscellaneous other structures		•	
Small parcels at Jackson and Chicago Smilges	Miscellaneous other structures	•	\$18.872 15
Bridges Monroe Street viaduct, Chicago Miscellaneous M			, , , , , , , , , , , , , , , , , , , ,
Monroe Street viaduct, Chicago Miscellaneous Miscellaneo	Land		
Monroe Street viaduct, Chicago \$14,785 74 74 358 65 15,144 39 Roadway Ballast applied \$8,909 70 </td <td>Small parcels at Jackson and Chicago</td> <td></td> <td>606 25</td>	Small parcels at Jackson and Chicago		606 25
Roadway Roadway Roadway Roadway Roadway Roadway Rallast applied \$8,909 70 Grade separation, Detroit 9,484 51 1.00	Bridges .		
Roadway Roadway Roadway Roadway Roadway Roadway Rallast applied \$8,909 70 Grade separation, Detroit 9,484 51 1.00	Monroe Street viaduct, Chicago	\$14.785 74	
Ballast applied		•	15,144 39
Grade separation, Detroit 9,484 51 Increased weight of rail 4,939 57 Paving assessments, sundry places 2,986 47 Changing highway, Furnessville 4,110 57* Extension of yard, Jackson Junction 13,801 31 Extension of tracks, Kensington 15,989 39 Passing tracks, sundry places 28,821 91 Telegraph and telephone lines 4,395 14 Miscellaneous sidings and tracks 52,747 04 Miscellaneous roadway 5,795 65 151,981 26 Shop machinery 14,739 79 Other additions and betterments 1,475 00 \$202,818 84	Roadway		
Grade separation, Detroit 9,484 51 Increased weight of rail 4,939 57 Paving assessments, sundry places 2,986 47 Changing highway, Furnessville 4,110 57* Extension of yard, Jackson Junction 13,801 31 Extension of tracks, Kensington 15,989 39 Passing tracks, sundry places 28,821 91 Telegraph and telephone lines 4,395 14 Miscellaneous sidings and tracks 52,747 04 Miscellaneous roadway 5,795 65 151,981 26 Shop machinery 14,739 79 Other additions and betterments 1,475 00 \$202,818 84 \$4 \$4 \$4 \$4 \$4 \$4 \$4	Ballast applied	\$8.909 70	
Increased weight of rail		•	
Paving assessments, sundry places	Increased weight of rail		
Changing highway, Furnessville 4,110 57* Extension of yard, Jackson Junction 13,801 31 Extension of tracks, Kensington 15,989 39 Passing tracks, sundry places 28,821 91 Telegraph and telephone lines 4,395 14 Miscellaneous sidings and tracks 52,747 04 Miscellaneous roadway 5,795 65 151,981 26 Shop machinery 14,739 79 Other additions and betterments 1,475 00 Total road \$202,818 84 Equipment Value of equipment retired: 17 locomotives 4 passenger-train cars 16,500 00 967 freight-train cars 657,057 17 111 pieces of work equipment Charges for equipment: Cost of 95 box cars, one dining car, one mail car, and application of steel underframes to freight equipment, superheaters to locomotives, and other additions and betterments to equipment Freight and inspection charges and appliances account 1907, 1910, 1912 and 1913 trust equipment 53,562 92 340,216 62	Paving assessments, sundry places		
Extension of yard, Jackson Junction	Changing highway, Furnessville		
Extension of tracks, Kensington Passing tracks, sundry places Passing tracks, sundry places Telegraph and telephone lines Miscellaneous sidings and tracks Miscellaneous roadway Shop machinery Other additions and betterments Total road Total road Equipment Value of equipment retired: 17 locomotives 4 passenger-train cars 16,500 00 967 freight-train cars 111 pieces of work equipment Charges for equipment: Cost of 95 box cars, one dining car, one mail car, and application of steel underframes to freight equipment, superheaters to locomotives, and other additions and betterments to equipment Freight and inspection charges and appliances account 1907, 1910, 1912 and 1913 trust equipment 53,562 92 340,216 62		•	
Passing tracks, sundry places 28,821 91 Telegraph and telephone lines 4,395 14 Miscellaneous sidings and tracks 52,747 04 Miscellaneous roadway 5,795 65 151,981 26 Shop machinery 14,739 79 Other additions and betterments 1,475 00 Total road \$202,818 84 Equipment Value of equipment retired: 17 locomotives 4 passenger-train cars 16,500 00 967 freight-train ears 657,057 17 111 pieces of work equipment 66,668 00 \$878,233 24 Charges for equipment: 66,668 00 \$878,233 24 Charges for equipments: \$286,653 70 Freight and inspection charges and appliances account 1907, 1910, 1912 and 1913 trust equipment \$3,562 92 340,216 62			
Telegraph and telephone lines 4,395 14 Miscellaneous sidings and tracks 52,747 04 Miscellaneous roadway 5,795 65 151,981 26 Shop machinery 14,739 79 Other additions and betterments 1,475 00 \$202,818 84	Passing tracks, sundry places		
Miscellaneous sidings and tracks 52,747 04 Miscellaneous roadway 5,795 65 151,981 26 Shop machinery 14,739 79 Other additions and betterments 1,475 00 Total road \$202,818 84 Equipment Value of equipment retired: 17 locomotives 4 passenger-train cars 16,500 00 967 freight-train cars 657,057 17 111 pieces of work equipment 66,668 00 \$878,233 24 Charges for equipment: Cost of 95 box cars, one dining car, one mail car, and application of steel underframes to freight equipment, superheaters to locomotives, and other additions and betterments to equipment Freight and inspection charges and appliances account 1907, 1910, 1912 and 1913 trust equipment \$286,653 70	Telegraph and telephone lines	•	
Miscellaneous roadway 5,795 65 151,981 26 Shop machinery 14,739 79 Other additions and betterments 1,475 00 Total road \$202,818 84 Equipment Value of equipment retired: 17 locomotives 17 locomotives \$138,008 07 4 passenger-train cars 16,500 00 967 freight-train cars 657,057 17 111 pieces of work equipment 66,668 00 \$878,233 24 Charges for equipment: Cost of 95 box cars, one dining car, one mail car, and application of steel underframes to freight equipment, superheaters to locomotives, and other additions and betterments to equipment \$286,653 70 Freight and inspection charges and appliances account 1907, 1910, 1912 and 1913 trust equipment 53,562 92 340,216 62	Miscellaneous sidings and tracks	•	
Other additions and betterments 1,475 00 Total road \$\frac{2}{2},818 84\$ Equipment Value of equipment retired: \$138,008 07 17 locomotives \$138,008 07 4 passenger-train cars 16,500 00 967 freight-train cars 657,057 17 111 pieces of work equipment 66,668 00 \$878,233 24 Charges for equipment: Cost of 95 box cars, one dining car, one mail car, and application of steel underframes to freight equipment, superheaters to locomotives, and other additions and betterments to equipment \$286,653 70 Freight and inspection charges and appliances account 1907, 1910, 1912 and 1913 trust equipment 53,562 92 340,216 62		•	151,981 26
### Total road #### \$\frac{\\$202,818 84}{\\$202,818 84}\$ ###################################			14,739 79
Equipment Value of equipment retired: 17 locomotives 4 passenger-train cars 967 freight-train cars 111 pieces of work equipment Charges for equipment: Cost of 95 box cars, one dining car, one mail car, and application of steel underframes to freight equipment, superheaters to locomotives, and other additions and betterments to equipment Freight and inspection charges and appliances account 1907, 1910, 1912 and 1913 trust equipment \$138,008 07 \$16,500 00 \$878,233 24 \$878,233 24	Other additions and betterments		1,475 00
Value of equipment retired: 17 locomotives 4 passenger-train cars 16,500 00 967 freight-train cars 657,057 17 111 pieces of work equipment 66,668 00 Charges for equipment: Cost of 95 box cars, one dining car, one mail car, and application of steel underframes to freight equipment, superheaters to locomotives, and other additions and betterments to equipment Freight and inspection charges and appliances account 1907, 1910, 1912 and 1913 trust equipment \$138,008 07 657,057 17 66,668 00 \$878,233 24 Charges for equipment: \$286,653 70 \$286,653 70	Total road		\$202,818 84
Value of equipment retired: 17 locomotives 4 passenger-train cars 16,500 00 967 freight-train cars 657,057 17 111 pieces of work equipment 66,668 00 Charges for equipment: Cost of 95 box cars, one dining car, one mail car, and application of steel underframes to freight equipment, superheaters to locomotives, and other additions and betterments to equipment Freight and inspection charges and appliances account 1907, 1910, 1912 and 1913 trust equipment \$138,008 07 657,057 17 66,668 00 \$878,233 24 Charges for equipment: \$286,653 70 \$286,653 70	Equipment -		
17 locomotives \$138,008 07 4 passenger-train cars 16,500 00 967 freight-train cars 657,057 17 111 pieces of work equipment 66,668 00 \$878,233 24 Charges for equipment: Cost of 95 box cars, one dining car, one mail car, and application of steel underframes to freight equipment, superheaters to locomotives, and other additions and betterments to equipment \$286,653 70 Freight and inspection charges and appliances account 1907, 1910, 1912 and 1913 trust equipment 53,562 92 340,216 62			
4 passenger-train cars 967 freight-train cars 111 pieces of work equipment Charges for equipment: Cost of 95 box cars, one dining car, one mail car, and application of steel underframes to freight equipment, superheaters to locomotives, and other additions and betterments to equipment Freight and inspection charges and appliances account 1907, 1910, 1912 and 1913 trust equipment 16,500 00 657,057 17 66,668 00 \$878,233 24 \$286,653 70 \$286,653 70		\$138,008 07	
967 freight-train cars 111 pieces of work equipment Charges for equipment: Cost of 95 box cars, one dining car, one mail car, and application of steel underframes to freight equipment, superheaters to locomotives, and other additions and betterments to equipment Freight and inspection charges and appliances account 1907, 1910, 1912 and 1913 trust equipment 657,057 17 66,668 00 \$878,233 24 \$286,653 70 \$286,653 70	4 passenger-train cars		
Charges for equipment: Cost of 95 box cars, one dining car, one mail car, and application of steel underframes to freight equipment, superheaters to locomotives, and other additions and betterments to equipment \$286,653 70 Freight and inspection charges and appliances account 1907, 1910, 1912 and 1913 trust equipment \$3,562 92 340,216 62			
Cost of 95 box cars, one dining car, one mail car, and application of steel underframes to freight equipment, superheaters to locomotives, and other additions and betterments to equipment \$286,653 70 Freight and inspection charges and appliances account 1907, 1910, 1912 and 1913 trust equipment 53,562 92 340,216 62		,	\$878,233 24
of steel underframes to freight equipment, superheaters to locomotives, and other additions and betterments to equipment \$286,653 70 Freight and inspection charges and appliances account 1907, 1910, 1912 and 1913 trust equipment 53,562 92 340,216 62	Charges for equipment:		
Freight and inspection charges and appliances account 1907, 1910, 1912 and 1913 trust equipment 53,562 92 340,216 62	of steel underframes to freight equipment, superheaters to	\$ 286 653 70	
1912 and 1913 trust equipment 53,562 92 340,216 62		φ200,000 10	
Net credit \$538,016 62		53,562 92	340,216 62
	Net credit		\$538,016 62

^{*} Appropriated from income

DETAIL OF EXPENDITURES FOR ROAD AND EQUIPMENT (concluded)

LEASED LINES

Road			
Stations and other structures			
Interlocker, Bay City	\$3,511 15		
Roundhouse, Mackinaw City	32,012 58		
Paving team tracks, Detroit	4,189 10		
Automobile loading platforms, various points	2,629 09		
Miscellaneous structures, Tunnel Division	4,474 05		
Miscellaneous other structures	4,845 63†	\$51,661	60
Land			
Land at various places (net)		2,675	50
Bridges	-		
Grade separation, Joliet	\$58,835 68		٠
Middle Ground drawbridge over Saginaw River at Bay City	1,254 00		
Drawbridge over Saginaw River at Saginaw	24,510 99		
Drains at various places	9,246 09		
Miscellaneous small bridges	14,456 76‡	108,303	52
Roadway			
Grade separation, Bay City Division, Detroit	\$69,110 71*	-	
Storage yard, Hamtramck	30,989 77		
Passing track, Niles	6,6 56 4 0		
Increased weight of rail	74,124 80		
Ballast applied	19,114 59†		
Telephone block circuits, various points	10,231 42†		
Crossing protection work, various points	6,193 33†		
Special assessments for public improvements	3,890 74†		
Signal work, various points	2,785 07		
Miscellaneous sidings and yard tracks	78,760 40†		
Miscellaneous roadway	1,343 40†		
	\$303,200 63		
Less logging branches abandoned	64,183 87	239,016	76
		\$401,657	3 8
Less:			
Reimbursement by Toledo, Canada Southern and Detroit Railway Company for expenditures in prior years	\$544,8 83 05		
Jackson, Lansing and Saginaw Railroad bonds retired during the year	6,000 00	550,883	05
Total leased lines (credit)		\$149,225	
•		. ,	

^{*} Appropriated from income
; Includes \$6,140.83 appropriated from income
† Includes expenditures on Canada Southern Ry,
\$32,560.10 appropriated from income

STOCK AND BONDS OWNED OR ACQUIRED UNDER LEASE

Stock

	Total amount issued	Shares owned or acquired	Par value owned or acquired
Battle Creek & Sturgis Ry Co	\$500 ,0 00 00	4,175	\$417,500 00
Bay City & Battle Creek Ry Co	300,000 00	3,000	300,000 00
Canada Southern Railway Co	15,000,000 00	78,100	7,810,000 00
Chicago Kalamazoo & Saginaw Ry Co	450,000 00	2,700	270,000 00
Clifton Hotel Co Ltd	500,000 00	15 0	15,000 00
Detroit & Bay City R R Co	600,000 00	6,000	600,000 00
Detroit & Charlevoix R R Co	520,300 00	5,203	520,300 00
Detroit Belt Line R R	100,000 00	1,000	100,000 00
Detroit Delray & Dearborn R R Co	26 0,300 00	2,603	260,300 00
Detroit Manufacturers' R R	300,000 00	1,720	172,000 00
Detroit River Tunnel Co	3,000,000 00	30,000	3,000,000 00
Detroit Terminal R R Co	373,000 00	932	93,200 00
Detroit Toledo & Milwaukee R R Co	1,500,000 00	7,500	750,000 00
Grand River Valley R R Co	491,200 00	1,569	156,900 00
Indiana Harbor Belt R R Co	2,450,000 00	7,350	735,000 00
Jackson Lansing & Saginaw R R Co	2,000,000 00	6,743	674,300 00
Joliet & Northern Indiana R R Co	300,000 00	3,000	300,000 00
Kalamazoo & South Haven R R Co	3 2 5, 4 00 00	$2,\!575$	257,500 00
Lansing Transit Railway Co	2,000 00	10	1,000 00
Mackinae Transportation Co	65,000 00	$216\frac{2}{3}$	21,666 67
Michigan Air Line R R Co	392,750 00	$6,688\frac{1}{4}$	334,412 50
Toledo Canada Southern & Detroit Ry Co	1,547,662 50	$15{,}476\S$	1,547,662 50
Toledo Terminal Railroad Co	4,000,000 00	3,872	387,200 00
Toronto Hamilton & Buffalo Ry Co	3,512,500 00	6,272	627,200 00
Miscellaneous			61,700 00
Total par value of stock			\$19,412,841 67
Bonds			
Battle Creek & Sturgis Ry Co	\$500,000 00		\$24,000 00
Bay City & Battle Creek Ry Co	250,000 00		48,000 00
Chicago Kalamazoo & Saginaw Ry Co	1,26 8,0 0 0 00		761,000 00
Toronto Hamilton & Buffalo Ry Co	1,000,000 00		357,000 00
Toledo Terminal Railroad Co	4,200,000 00		24,000 00
Total par value of bonds			\$1,214,000 00
Grand total par value of stock and bonds			\$20,626,841 67

The securities owned by this company are carried on its books at a total value of \$9,609,694.59

CAPITALIZATION

Capital stock

Number of shares authorized Number of shares issued and outstanding 187,380 Total par value authorized
Total par value issued and
outstanding

\$18,738,000 00 18,738,000 00

Par value per share \$100 00

Amount of capital stock per mile of road owned (270.07 miles) \$69,382.00

Funded debt

Class of bond	Date of issue	Date of maturity	Amount of authorized issue	Amount issued and now outstanding	Rate of interest	Payable on the first day of
Michigan Central First mortgage	1902	May 1, 1952	\$18,000,000 00	\$18,000,000 00	3½%	May and November
Gold Debentures	1909	Apr. 1, 1929	25,000,000 00	7,634,000 00	4 %	April and October
Grand River Valley First mortgage	1909	Sep. 1, 1959	4,500,000 00	1,500,000 00	4 %	March and September
Detroit & Bay City First mortgage	1881	Mar. 1, 1931	4,000,000 00	4,000,000 00	5 %	March, June, September and December
Kalamazoo & South Haven First mortgage	1889	Nov. 1, 1939	700,000 00	700,000 00	5 %	May and November
Michigan Air Line First mortgage	1890	Jan. 1, 1940	2,600,000 00	2,600,000 00	·4 %	January and July
Jackson Lansing & Sagi- naw First mortgage	1901	Sep. 1, 1951	2,000,000 00*	1,708,000 00	31%	March and September
Joliet & Northern Indiana First mortgage	1907	Jul. 10, 1957	3,000,000 00	1,500,000 00	4 %	January and July 10th
Equipment Trust certificates, 1907	1907	Nov. 1, 1922	3,906,381 73	1,822,978 13	5 %	May and November
Equipment Trust certificates, 1910	1910	Jan. 1, 1925	5,520,295 80	3,312,177 48	$4\frac{1}{2}\%$	(January and (July
Equipment Trust certificates, 1912	1912	Jan. 1, 1927	2,275,663 50	1,668,819 90	$4\frac{1}{2}\%$	(January and July
Equipment Trust certificates, 1913	1913	Jan. 1, 1928	3,435,814 50	2,938,744 10	$4\frac{1}{2}\%$	January and July
Total amount of fund	led debt	• •		\$47,384,719 61		

^{• \$292,000.} purchased and retired by the Land Grant Trustees

Amount of funded debt per mile of road

Road	Funded debt	Miles	Amount per mile of road
Michigan Central Railroad	\$35,376,719 61	270.07	\$130,990 93
Grand River Valley Railroad	1,500,000 00	83.79	17,901 90
Detroit and Bay City Railroad	4,000,000 00	169.80	23,557 13
Kalamazoo and South Haven Railroad	700,000 00	39.50	17,721 52
Michigan Air Line Railroad	2,600,000 00	115.16	22,577 28
Jackson Lansing and Saginaw Railroad	1,708,000 00	370.07	4,615 34
Joliet and Northern Indiana Railroad	1,500,000 00	45.00	33,333 33
	\$ 47,384,719 61	$\overline{1,093.39}$	\$43,337 44

Treasurer, Grand Central Terminal, New York

Transfers stock and pays dividend on stock, transfers and pays interest on registered bonds, and pays coupons from all issues of bonds not mentioned below.

Union Trust Company of New York

Pays coupons from bonds secured by Detroit & Bay City mortgage, and Michigan Air Line mortgage.

Guaranty Trust Company of New York

Pays coupons from Michigan Central first mortgage bonds, and from bonds secured by Jackson Lansing & Saginaw mortgage and Joliet & Northern Indiana mortgage, also pays interest on equipment trust certificates.

NEW YORK CENTRAL LINES EQUIPMENT TRUSTS

The following statement shows the character of the equipment acquired under the terms of the New York Central Lines Equipment Trust Agreements and Leases of 1907, 1910, 1912 and 1913, together with the total amount of certificates issued and the amounts now outstanding.

EQUIPMENT TRUST OF 1907

Road	Locomotives	Passenger cars	Freight cars	Company service cars	Certificates issued for not to exceed 90 per cent of value bearing interest at 5%	Certificates redeemed	Balance certificates outstanding Dec. 31, 1915
NYCRR	576	149	11,383	345	\$22,393,271 11	\$11,943,077 92	\$10,450,193 19
MCRR	11	17	3,487	197	3,906,381 73	2,083,403 60	1,822,978 13
C C C & St L Ry	114	18	1,522	95	3,700,347 16	1,973,518 48	1,726,828 68
TOTALS	701	184	16,392	637	\$30,000,000 00	\$16,000,000 00	\$14,000,000 00

EQUIPMENT TRUST OF 1910

Road	Locomotives	Passenger cars	Freight cars	Company service cars	Certificates issued for not to exceed 90 per cent of value bearing interest at 4½%	Certificates redeemed	Balance certificates outstanding Dec. 31, 1915
NYCRR	248	104	17,473	249	\$21,485,316 90	\$8,594,126 76	\$12,891,190 14
MCRR	120	35	3,283		5,520,295 80	2,208,118 32	3,312,177 48
C C C & St L Ry	84	6	1,599		2,994,387 30	1,197,754 92	1,796,632 38
TOTALS	452	145	22,355	249	\$30,000,000 00	\$12,000,000 00	\$18,000,000 00

EQUIPMENT TRUST OF 1912

Road	Locomotives	Passenger cars	Freight cars	Company service cars	Certificates issued for not to exceed 90 per cent of value bearing interest at 4½%	Certificates redeemed	Balance certificates outstanding Dec. 31, 1915
NYCRR	63	96	10,345	150	\$10,325,983 50	\$2,753,595 60	\$7,572,387 90
MCRR	31	1	2,497		2,275,663 50	606,843 60	1,668,819 90
C C C & St L Ry	53	27	1,493		2,398,353 00	639,560 80	1,758,792 20
TOTALS	147	124	14,335	150	\$15,000,000 00	\$4,000,000 00	\$11,000,000 00

EQUIPMENT TRUST OF 1913

Road	Locomotives	Passenger cars	Freight cars	Certificates issued for not to exceed 90 per cent of value bearing interest at 4½%	Certificates redeemed	Balance certificates outstanding Dec. 31, 1915
NYCRR	259	314	2,000	\$10,996,644 38	\$1,881,662 60	\$9,114,981 78
MCRR	78	82	740	3,435,814 50	497,070 40	2,938,744 10
CCC & St L Ry		47	1,000	1,706,775 32	305,970 82	1,400,804 50
P&LERR			4,000	3,981,991 50	796,398 30	3,185,593 20
T & O C Ry	3		3,500	3,057,774 30	497,897 88	2,559,876 42
TOTALS	. 340	443	11,240	\$23,179,000 00	\$3,979,000 00	\$19,200,000 00

CONDENSED GENERAL BALANCE SHEET, DECEMBER 31, 1915

Assets

Investments			
Investment in road and equipment			
Road and equipment to June 30, 1907		\$35,213,257 09)
Since June 30, 1907		•	
	4,309,802 54		
	6,255,709 17		•
Equipment—owned	560,880 07	21,126,391 78	1
Total investment in road and equipment		,	\$56,339,648 87
Total investment in toad and equipment			\$50,555,0±6 61
Improvements on leased railway property			
To June 30, 1907		\$14,216,143 23	ī
Since June 30, 1907		3,662,428 3	
, and the second		· · · · · · · · · · · · · · · · · · ·	
Miscellaneous physical property			841,747 50
Investments in uffiliated companies			
Stocks		\$8,172,433 50	ı
Bonds		920,975 00	
Notes		1,985,811 62	;
Advances		177,986 11	11,257,206 23
Other investments			
Stocks			514,686 09
Total investment			\$86,831,860 26
Current assets			
Cash	•	\$2,504,754 47	
Special deposits		21,501 00	
Loans and bills receivable		386 83	
Net balances receivable from agents and conductors		3,100,036 26	}
Miscellaneous accounts receivable		1,485,481 39	
Materials and supplies		3,648,542 51	
Interest and dividends receivable		294,432 40	11,055,134 86
Deferred assets			
Working fund advances		\$40,388 88	
Other deferred assets		26,813 64	
T 1 (111)	•		
Unadjusted debits		*0== 00== ==	
Discount on funded debt		\$817,297 30	
Other unadjusted debits Securities issued or assumed—unpledged		1,124,602 32 1,600 00	
Total			\$99,897,697 26
* V * 1.00			

CONDENSED GENERAL BALANCE SHEET, DECEMBER 31, 1915

Liabilities

Stock		
Capital stock		\$18,738,000 00
Long term debt		
Funded debt unmatured		
Equipment obligations		
Equipment trust certificates of 1907 \$1,822,978 13 Equipment trust certificates of 1910 3,312,177 48 Equipment trust certificates of 1912 1,668,819 90 Equipment trust certificates of 1913 2,938,744 10	\$9,7 42, 719 61	
Mortgage bonds		٠
Michigan Central first mortgage \$18,000,000 00 Grand River Valley first mortgage 1,500,000 00 Detroit & Bay City first mortgage 4,000,000 00 Kalamazoo & South Haven first mortgage 700,000 00 Michigan Air Line first mortgage 2,600,000 00 Jackson Lansing & Saginaw first mortgage 1,708,000 00 Joliet & Northern Indiana first mortgage 1,500,000 00	30,008,000 00	
	, ,	
Miscellaneous obligations		
Gold debentures of 1909	7,634,000 00	47,384,719 61
Current liabilities		
Loans and bills payable Traffic and car service balances payable Audited accounts and wages unpaid Miscellaneous accounts payable Interest matured unpaid Dividends matured unpaid Funded debt matured unpaid Unmatured dividends declared Unmatured interest accrued Unmatured rents accrued	\$4,507,204 90 333,823 02 3,966,690 17 119,339 42 26,727 50 4,531 00 2,000 00 374,760 00 262,444 65 553,328 53	10,150,849 19
Deferred liabilities		
Other deferred liabilities	•	262,484 96
· Unadjusted credits		
Operating reserves Accraed depreciation—road and equipment Other unadjusted credits	\$65,748 40 3,770,971 79 1,389,348 90	5,226,069 09
Corporate surplus		
Additions to property through income and surplus Profit and loss—balance	\$4,496,599 96 13,638,974 45	18,135,574 41
TOTAL		\$99,897,697 26

TABLE OF TRACKS

MAIN LINE	Miles	Second track	Third track	Fourth track	Sidings	Total
Kensington to Detroit	270.07	270.07	6.97	6.97	437 ·73	991.81
					•	
PROPRIETARY LINE						
Detroit Delray & Dearborn Railroad	8.15	4.06			1.93	14.14
LINE JOINTLY OWNED						
St Charles Air Line (Chicago)					·71	·71
LEASED LINES						
Battle Creek & Sturgis Railway	33.80				3.75	37.55
Bay City & Battle Creek Railway	18.00				11.82	29.82
Canada Southern Railway (in Canada)	226.18	226.18			177.03	629.39
Canada Southern Bridge Company	2.50	220 10			1.65	4.15
Detroit & Bay City Railroad	107.46	7.60			69.46	184.52
Detroit Belt Line Railroad	4'39	·25			26.85	31.49
Detroit Manufacturers' Railroad	1.51				3.21	4.72
Detroit River Tunnel Company	2.72	2.72			23.56	29.00
Detroit Toledo & Milwaukee Railroad	47.15				10.13	57.28
Grand River Valley Railroad	83.79				22.18	105.97
Jackson Lansing & Saginaw Railroad	296.35	4.02			307.66	608.03
Joliet & Northern Indiana Railroad	45.00				30.78	75·7 8
Kalamazoo & South Haven Railroad	39.50			4	6.92	46.42
Lansing Manufacturers' Railroad					7.95	7.95
Lansing Transit Railway					1.67	1.67
Michigan Air Line Railroad	115.16				46.67	161·8 3
New York Central Railroad						
Benton Harbor extension	. 1.63				1.10	2.73
St Clair & Western Railroad	14.78				1.49	16.27
St Joseph South Bend & Southern Railroad	40.20				7·7 0	47.90
Toledo Canada Southern & Detroit Railway	55.10	3.43			113.68	172.21
BRANCHES						
Canada Southern Railway (in Canada)	153.86	16.86			46.81	·217·53
Detroit & Bay City Railroad	62.34				44.50	106.84
Jackson Lansing & Saginaw Railroad	73.72				89.42	163.14
Toledo Canada Southern & Detroit Railway	3.50	1.01			13.14	17.65
Total leased lines and branches	1,428.64	262:07	Management of the second		1,069·13	2,759.84
Total main line, proprietary, jointly owned and leased lines (carried forward)	1,706.86	536.20	6.97	6.97	1,509.50	3,766.50

TABLE OF TRACKS (concluded)

	Miles	Second trac	k Third trac	k Fourth track	s Sidings	Total
$Brought\ forward$	1,706.86	536.20	6.97	6.97	1,509·50	3,766:50
TRACKAGE RIGHTS						
Illinois Central Railroad, Kensington to Chicago	14.00	14.00				28.00
Grand Trunk Railway, Bridgeburg to Black Rock Battle Creek	1·19 ·23	·34				1·53 ·23
Indiana Harbor Belt Railroad, Calumet Park to Union Stock Yards	30.02	30.02				60.04
New York Central Railroad, Wagon Works to Toledo South Bend to SS&S Junction Suspension Bridge to Buffalo	6·31 2·60 23·84	23.84				6·31 2·60 47·68
London & Port Stanley Railway, St. Thomas to London	14.99					14.99
Manistee & North-Eastern Railway, Grayling to Junction of M&NE Ry.	2.96					2.96
Total trackage rights	96.14	68.20				164.34
• Grand totals, all lines operated	1,803.00	604.40	6.97	6.97	1,509:50	3,930.84
Recanitu	lation acco	rdina to si	, tates			
States	carron acco	V	Proprietary	Leased	Trackage	
		Main The	line	lines	rights	Total
Michigan Illinois		221.00	8.15	969.87	3.19	$1,202 \cdot 21$
Indiana		6.07		29.00	44.02	79.09
Ohio		43.00		36.34	2.60	81.94
New York				11.79	6.31	18.10
Canada				201.64	24·71	24.71
Totals	-	270.07	8.15	381.64	15.31	396.95
Luttera	-		0.19	1,428-64	96·14	1,803.00
MILES OPERATED FOR						
Passenger and freight service		270.07		1,396.05	22.07	1,688·19
Passenger service only Freight service only			8.15	32.59	26·44 47·63	26·44 · 88·37
Totals		270.07	8.15	1,428.64	96.14	1,803.00
	_		O 10			

MILEAGE STATISTICS

TRAIN MILEAGE

	THETH HILL	AGE		
TRANSPORTATION SERVICE	1915	1914	Increase	Decrease
Freight train-miles	5,702,775	6,142,708		439,933
Passenger train-miles	6,548,238	6,678,806		130,568
Mixed train-miles	515,262	493,944	21,318	
Special train-miles	7,365	9,948		2,583
Total revenue train miles	12,773,640	13,325,406		551,766
Work train-miles	108,553	115,037		6,484
Total train mileage	12,882,193	13,440,443		558,250
	LOCOMOTIVE M	ILEAGE		
TRANSPORTATION SERVICE				
Freight locomotive-miles	6,589,096	7,277,744		688,648
Passenger locomotive-miles	6,797,996	6,817,227		19,231
Mixed locomotive-miles	542,884	$522,\!605$	20,279	
Special locomotive-miles	12,765	19,031		6,266
Train switching locomotive-miles	545,065	559,860 .		14,795
Yard switching locomotive-miles	5,837,472	5,953,774		116,302
Total revenue locomotive miles	20,325,278	21,150,241		824,963
Work service locomotive-miles	317,052	341,962		24,910
Total locomotive mileage	20,642,330	21,492,203		849,873
TRANSPORTATION SERVICE	CAR MILEA	AGE		
Freight-train car-miles		**********	1 155 550 :	
Freight cars-loaded	183,088,091	181,930,341	1,157,750	0.004.506
Freight cars-empty	87,895,675	90,880,471		2,984,796
Caboose cars	5,767,438	6,223,095		455,657
Total freight-train car-miles	276,751,204	279,033,907		2,282,703
Passenger-train car-miles				1 400 500
Passenger cars	13,001,239	14,409,741		1,408,502
Sleeping, parlor and observation cars	16,256,266	15,574,736	681,530	
Dining cars	3,480,628	3,345,761	134,867	
Other passenger-train cars	17,015,498	16,792,956	222,542	
Total passenger-train car-miles	49,753,631	50,123,194		369,563
Mixed-train car-miles	0.000.000	0.040.400	7.050 (15	
Freight cars-loaded	3,293,838	2,040,423	1,253,415	
Freight cars-empty	1,040,502	590,415	450,087	
Caboose cars	1 6, 482	11,159	5,323	
Passenger cars	1,018,153	976,175	41,978	
Sleeping, parlor and observation cars	1,057	710	347	0.000
Other passenger-train cars	240,802	249,610		8,808
Total mixed-train car-miles	5,610,834	3,868,492	1,742,342	·
Special-train car-miles				*** ** **
Freight cars-loaded	97,733	154,514		56,781
Caboose	7,365	10,574		3,209
Total special-train car-miles	105,098	165,088		59,990
Total revenue car miles	332,220,767	333,190,681		969,914
Work service car-miles	895,626	1,093,921		198,295
Total car mileage	333,116,393	334,284,602		1,168,209

TRAFFIC STATISTICS

DESCRIPTION OF FREIGHT MOVED

(Company's material excluded)

PRODUCTS OF AGRICULTURE	1915	1914	Increase	Decreaso
•	Tons	Tons	Tons	Tons
Grain	1,090,221	1,062,372	27,849	
Flour	417,275	305,901	111,374	
Other mill products	267,386	268,090	,	704
Hay	141,243	131,502	9,741	
Tobacco	18,736	19,881	,	1,145
Cotton	20,013	17,944	2,069	-,
Fruit and vegetables	705,849	746,424	,	40,575
Other products of agriculture	154,117	179,956		25,839
DDODIJOTO OD ANIMATO				
PRODUCTS OF ANIMALS				
Live stock	261,410	250,492	10,918	
Dressed meats	148,965	157,523		8,558
Other packing house products	145,295	129,658	15,637	
Poultry, game and fish	48,003	57,739		9,736
Wool	10,404	11,534		1,130
Hides and leather	42,112	40,880	1,232	,
Other products of animals	160,172	155,239	4,933	
PRODUCTS OF MINES			•	
Anthracite coal	1 101 260	1 011 600		
Bituminous coal	1,101,369	1,211,683	015 500	110,314
Coke	3,763,012	3,447,282	315,730	
Ores	396,071	335,956	60,115	
Stone, sand and other like articles	47,729	41,738	5,991	
•	1,990,981	1,743,746	247,235	
Other products of mines	396,387	371,740	24,647	
PRODUCTS OF FORESTS		•		
Lumber	1,847,857	2,151,827		303,970
Other products of forests	421,800	311,101	110,699	300,010
MANUFACTURES	,			
	202 000	060.000	62.107	
Petroleum and other oils Sugar	323,220	260,023	63,197	
	125,173	121,555	3,618	
Naval stores	1,741	2,332	50.140	591
Iron, pig and bloom	227,548	175,408	52,140	
Iron and steel rails	28,394	16,812	11,582	
Other castings and machinery	478,220	413,981	64,239	
Bar and sheet metal	611,162	452,444	158,718	
Cement, brick and lime	876,898	877,977	0.405	1,079
Agricultural implements	59,218	56,753	2,465	
Wagons, carriages, tools, etc	533,848	319,761	214,087	
Wines, liquors and beers	63,147	77,140		13,993
Household goods and furniture	135,544	140,772	20.000	5,228
Other manufactures	2,342,306	2,312,677	29,629	
MISCELLANEOUS				
Other commodities not previously mentioned	700,667	818,169		117,502
Totals	20,103,493	19,196,012	907,481	

TRAFFIC STATISTICS (concluded)

FREIGHT	1915	1914	Increase	Decrease
Tons of revenue freight carried	20,103,493	19,196,012	907,481	
Tons of company freight carried	2,330,734	2,332,051		1,317
Total tonnage, all freight	22,434,227	21,528,063	906,164	
Tons of revenue freight carried one mile	3,146,630,782	3,066,954,454	79,676,328	
Tons of company freight carried one mile	150,766,337	138,412,220	12,354,117	
Total mileage, all freight	3,297,397,119	3,205,366,674	92,030,445	
Miles of road operated in freight service	1,776.56	1,773.60	2.96	
Tons of revenue freight carried one mile per mile of r	oad • 1,771,193	1,729,226	41,967	
Tons of all freight carried one mile per mile of road	1,856,057	1,807,266	48,791	•
Average distance haul of one ton, revenue freight	miles 157	160		3 2
Average distance haul of one ton, all freight-miles		149	\$2,332,849.47	2
Total freight revenue	\$23,050,121.71 \$1.15	\$20,717,272.24 \$1.08	\$0.07	
Average amount received for each ton of freight	mills 7:33	mills 6.75	mills 0:58	
Average amount received per ton per mile Freight revenue per mile of road	\$12,974.58	\$11,680.92	\$1,293.66	
Freight revenue per train mile	\$3.71	\$3.13	\$0.58	
Average number of tons revenue freight per loaded or	-	16.67	·21	
Average number of tons all freight per loaded car-n	nile 17.69	17.42	•27	
Average number of tons revenue freight per train-n	nile 506	462	44	
Average number of tons all freight per train-mile	530	483	47	
Average number of freight cars per train-mile	45	42	3	
Average number of loaded cars per train-mile	30	28	2	
Average number of empty cars per train-mile	14	14		
PASSENGER		•		
Number of interline passengers	1,237,934	1,296,775		58,841
Number of Interime passengers	4,089,966	4,289,237		199,271
Number of rocar passengers Number of commutation passengers	392,769	483,594		90,825
Total passengers carried earning revenue	5,720,669	6,069,606		348,937
Number of revenue passengers carried one mile	425,196,764	434,813,261		9,616,497
Miles of road operated in passenger service	1,714.63	1,726.66		12.03
Number of revenue passengers carried one mile	,	•		
per mile of road	247,982	251,823		3,841
Average distance each revenue passenger carried-	miles 74·33	71.64	2.69	
Total passenger revenue	\$9,386,421.09	\$8,880,613.03	\$505,808.06	
Average amount received from each passenger	\$1.64	\$1.46	\$0.18	
Average revenue per passenger per mile	cents 2.208	cents 2.042	cents 0.166	
Total passenger service train revenue	\$11,531,016.57	\$11,018,754.26	\$512,262.31	
Passenger service train revenue per mile of road	\$6,725.08	\$6,381.54	\$343.54	
Passenger service train revenue per train-mile	\$1.63	\$1.54 14	\$0.09	
Average number of revenue passengers per car-mile	ile 60	61		1
Average number of revenue passengers per train-m	7	7		•
Average number of passenger cars per train-mile	•	·		
TOTAL TRAFFIC				
Operating revenues	\$36,540,665 12		\$3,075,696 67	
Operating expenses	25,727,487 11	25,181,483 72	546,003 39	
Net operating revenue	\$10,813,178 01	\$8,283,484 73	\$2,529,693 28	PROTESTANDA 1 AL 1 MAY A MACHININA MACHININA
Operating revenues per mile of road	\$20,266 59	\$18,591 24	\$1,675 35	
Operating expenses per mile of road	14,269 27	13,989 40	279 87	
Net operating revenue per mile of road	\$5,997 32	\$4,601 84	\$1,395 48	
Operating revenues per train-mile	\$2 86	\$2 51	\$0 3 5	
Operating expenses per train-mile	2 01		0 12	
	\$0.85	\$0 6 2	\$0 23	
Net operating revenue per train-mile	დი იმ	φυ υ2	Ψυ Δυ	A S. T. S. W. W. (1997) To all the second se

EQUIPMENT IN SERVICE (Including Equipment of Leased Lines)

			•			
	Dec. 31,	Inc	rease Change	Dec	rease	
	1914	Added	of class	Retired	Change of class	Dec. 31, 1915
LOCOMOTIVES			and service		and service	2020
For passenger service	139		1		30	110
Electric locomotives	10		1		30	110 10
For freight service	239		30	13 .	1	255
For switching service	129		•	4	*	125
m . 1						
Totals	517		31	17	31	500
CARS IN PASSENGER SERVICE	E					
Passenger coaches	85					0.5
Passenger coaches, steel underframe	14					85 14
Smoking cars	44					44
Combination passenger and baggage ca	rs 22		1			23
Combination passenger and baggage ca	ars,					
steel underframe	. 2					2
Combination passenger, baggage & ma					1	2
Immigrant and excursion cars	65				4	61
Dining cars	\cdot 12	_				12
Dining cars, steel	2	1				1
Dining cars, steel underframe Cafe dining coaches	7					$\frac{2}{7}$
Buffet and cafe cars	6 .				1	5
Buffet and cafe cars, steel	2				1	2
Buffet and cafe cars, steel underframe	ī					ĩ
Mail cars	3					3
Mail cars, steel	8	1				9
Mail cars, steel underframe	1					1
Mail and baggage cars	21				3	18
Mail and baggage cars, steel underfram						F 4
Baggage and express cars	75	_				75
Baggage and express cars, steel	10	3				13
Baggage and express cars, steel underfr	rame 1 14					1
Special horse cars Special horse cars, steel underframe	14		1			14
29.73% of 19 cars in joint service	5*		1			1 5*
Totals	407	5	2		9	405
CARS IN FREIGHT SERVICE						
_						
Box cars	9,987	3	1	475	642	8,874
Box cars, steel underframe	427	111	609	1	16	1,130
Flat cars	1,845	1		161	2	1,683
Flat cars, steel underframe Stock cars	$\begin{array}{c} 92 \\ 489 \end{array}$			57		92
Coal and coke cars	1,916		1	260	6 8	$\frac{432}{1,589}$
Coal and coke cars, steel	300			1	00	299
Coal and coke cars, steel underframe	4		68	•		$\frac{255}{72}$
Refrigerator produce cars	492			40		452
Oil transport cars			20			20
Caboose cars	262		3	11		254
Totals	15,814	115	702	1,006	728	14,897
Lotais		115				14,001
EQUIPMENT IN COMPANY'S SE	RVICE					
EQUIMENT IN COMPANY 5 SE	III V I C E		•			
Inspection engine	- 1†					1†
Officers' cars	5					5
Officers' cars, steel	1					1
Officers' cars, steel underframe Air-brake instruction cars	1 1	•				1
Ballast cars	161	1		26		1 136
Derrick cars	4	1		-0		4
Coaling cranes	i		6			$\overline{7}$
Steam wrecking cranes	5		ŭ			5
Electric wrecking cranes	1					1
Cinder, push, gas and oil transport cars				14	21	20
Other road cars	532	1	39	75	7	490
Totals	768		45	115	28	672
* Toronto-Buffalo Line:						

^{*} Toronto-Buffalo Line:
coaches 13; baggage and smoker 2; baggage and express 4
† Owned jointly by MCRR Co. CCC&StLRY Co & NYCRR Co.

EQUIPMENT IN SERVICE (concluded)

LEASED UNDER RENTAL AGREEMENT

2.		Incre		Dec	rease	
	Dec. 31, 1914	Added	Change of class and service	Retired	Change of class and service	Dec. 31, 1915
CARS IN FREIGHT SERVICE						
Box cars—Consolidated Rolling Stock Co. Stock cars—Mather Humane Stock Car Co.				16		15 250
Totals	281			. —		265
2014.0						
1	LEASED U	NDER EQUIP	PMENT TRUST	s		
		Incr	ease	Dec	rense	
	Dec. 31, 1914	Added	Change of class and service	Retired	Change of class and service	Dec. 31, 1915
LOCOMOTIVES			301 1100		552 1755	
For passenger service	41		•			41
For freight service	118					118
For switching service	81					81
Totals	240					240
2011110						
CARS IN PASSENGER SERVICE						•
Passenger coaches, steel	50					50
Passenger coaches, steel underframe	15					15
Smoking cars	6					6
Combination passenger and baggage cars	8					-8
Combination passenger and baggage cars, steel underframe	2					2
Dining cars, steel	4					4
Dining cars, steel underframe	4					4
Cafe dining coaches, steel underframe	1			<u>.</u> /		1
Buffet and cafe cars, steel	2					2
Buffet and cafe cars, steel underframe	1					1
Mail cars, steel	2					2
Mail and baggage cars, steel	5	•				5
Baggage and express cars, steel	35					35
Totals	135					135
CARS IN FREIGHT SERVICE						
Box ears	1,448			4	390	1,054
Box cars, steel underframe	61		406			467
Box automobile cars	472			2		470
Box automobile cars, steel underframe	4,427			3		4,424
Flat cars, steel underframe	495					495
Coal and coke cars, steel	2,296					2,296
Caboose cars	67			3		64
Totals	9,266		406	12	390	9,270
EQUIPMENT IN COMPANY'S SEE	VICE					
Ballast cars, steel underframe	197	1				198
	197	1				198
Totals						

EQUIPMENT STATISTICS

Average mileage per engine (steam)	1915 27,644	1914 28,472 *
Average mileage per engine (electric)	18,546	23,788
Cost of repairs per engine mile (steam)	cents 8·32	cents 7.44
Cost of repairs per engine mile (electric)	cents 4.02	cents 4.96
Total capacity of freight-train cars, tons	892,175	919,470
Average capacity of freight-train cars, tons	36.99	3 6·7 0
Seating capacity of passenger cars	2 2 ,3 5 0	22,621
Average seating capacity of passenger cars	67	67
Average mileage per passenger-train car	52,830 -	49,819 *
Average cost of repairs per passenger-train car mile	cents 1.122	cents 1.233 *

MISCELLANEOUS STATISTICS

CONSUMPTION OF FUEL BY LOCOMOTIVES

Total fuel, tons (all bituminous coal)	1,30 7,4 13	1,373,830
Average pounds consumed per mile run by locomotives in freight service	171	181
Average pounds consumed per mile run by locomotives in passenger service	110	117
Average cost of fuel per ton	\$2.16	\$2.12
Average cost of fuel per locomotive mile	cents 13.84	cents 14.59
•		

NEW STEEL RAIL LAID DURING THE YEAR

Total tons 100-pound rail	14,426	6,798
Total tons 80-pound rail	2,889	1,573
Average price per ton	\$29.86	\$30.56

NEW TIES LAID DURING THE YEAR

Oak	520,302	284,979
Chestnut	85,484	191,035
Cedar	26,043	6,383
Miscellaneous, treated	746,172	442,108
Total	1,378,001	924,505
Average price at distributing points	cents 82	cents 76

^{*} Revised for comparison

REPORT OF THE LAND COMMISSIONER

of the

JACKSON LANSING & SAGINAW RAILROAD COMPANY

DETROIT, MICH., JANUARY 8, 1916

MR. A. H. SMITH

President The Michigan Central Railroad Company

NEW YORK

DEAR SIR—I respectfully submit herewith annual statement of the business of the Land Department of this company for the year ended December 31, 1915

LAND ACCOUNT

	Acres			Amount
Unsold January 1, 1915, according to patents	17,024.90			
Sold during the year	1,421.90	•		
Unsold at the close of the year	15,603.00		•	

LAND SALES ACCOUNT

Lands sold during the year

\$4,508 71

LAND CONTRACTS

Total amount due on contracts at the close of the year

\$5,479 66

The sales for the last five years were as follows:

	1911	1912	1913	1914	1915
Acres sold	1,040.00	1,801.47	1,806.85	3,543.69	1,421.90
Average per acre	\$7 77	\$4 00	\$2 59	\$2 33	\$3 17
Land sales	\$8,081 50	\$7,200 30	\$4,683 01	\$8,26 0 26	\$4,508 71

REPORT OF THE LAND COMMISSIONER

of the

JACKSON LANSING & SAGINAW RAILROAD COMPANY (concluded)

RECEIPTS

Cash on hand January 1, 1915		\$337 54
From payments on land contracts and sales	\$4,174 79	700. 01
From interest	257 55	
From taxes	87 10	
Total receipts		4,519 44
Total		\$1,856 98
-		
DISBURSEMENTS		
Deposited to the credit of Trustees	\$1,000 00	
For taxes	1,848 78	
For salaries	1,420 00	
For stationery	10 00	
For miscellaneous expenses	5 50	
Total disbursements		4,284 28
Balance cash on hand December 31, 1915		\$572 70

WILLIAM HUTCHINSON

Land Commissioner.

LAND GRANT FUND

Messrs. Ledyard, Russel and Blair, Trustees

Balance on hand end of 1914, as shown by report for that year	\$4,343 17
Amount received from land commissioner during 1915	1,000 00
Interest on land fund year 1915	101 64
Total	\$5,444 81
Bonds purchased and cancelled during 1915 (\$6,000.00 less discount \$1,110.00.)	4,890 00
Cash on hand December 31, 1915	\$ 554 81